



STAFF REPORT

Report To: Board of Health

Meeting Date: August 18, 2022

Staff Contact: Nicki Aaker, Health and Human Services Director and Mary Jane Ostrander, Human Services Division Manager

Agenda Title: For Possible Action: Discussion and possible action regarding a proposed recommendation to the Board of Supervisors to recognize that both unsheltered individuals and emergency housing are critical issues in Carson City and that the American Rescue Plan Act ("ARPA") funding be awarded for programs that support unsheltered individuals and emergency housing, as well as the Carson City Housing Plan ("Housing Plan"). (Nicki Aaker, naaker@carson.org; and Mary Jane Ostrander, mostrander@carson.org)

Staff Summary: On August 5, 2021, the Board of Supervisors approved Carson City's Plan of Expenditure for ARPA funding for services to address mental health and substance abuse treatment, crisis intervention and other behavioral health services, and affordable housing/rent subsidies/homelessness. Carson City has seen a significant increase in the homeless population in the last few years. The Carson City Housing Committee ("Committee") was created to develop a comprehensive housing plan with the goal of assisting the Carson City homeless population in transitioning from being unsheltered to sheltered.

Agenda Action: Formal Action / Motion

Time Requested: 15 Minutes

Proposed Motion

I move to authorize the recommendation to be made to the Board of Supervisors as presented.

Board's Strategic Goal

Quality of Life

Previous Action

At the August 5, 2021, Board of Supervisors meeting, Carson City's Plan of Expenditure for ARPA funding was approved. At the February 25, 2022, Special Workshop of the Board of Supervisors, the Plan of Expenditure for the ARPA Funding was refined.

Background/Issues & Analysis

The Committee is comprised of individuals with a wide range of expertise and includes representatives of Carson City Health and Human Services, Carson City leadership, the Carson City Community Development Department, Carson Tahoe Regional Healthcare, Friends in Service Helping, Nevada Rural Housing Authority and the State of Nevada Department of Business and Industry Housing Division. The Committee also includes homeless advocates, housing developers, individuals who have experienced homelessness, multi-unit housing owners and realtors.

The Committee has been working on the Housing Plan since December 2021. This Housing Plan takes into consideration that individuals transitioning off the streets are not immediately prepared to meet the criteria

required to live in permanent housing. The Housing Plan includes the following three phases to assist these individuals with obtaining independent and permanent housing:

- (1) a street outreach program;
- (2) live-in modular sheltering and group living housing; and
- (3) transition to independent and stable housing.

During all these phases, the individuals will have access to intensive case management to assist with barriers and challenges to independent living.

This Housing Plan will be funded by ARPA funds if the Board of Supervisors formally recognizes that unsheltered individuals and emergency housing are a critical issue in Carson City. Previously, the remaining ARPA funding amount of approximately \$1.1 million was reserved by the Board of Supervisors for allocation to nonprofit organizations. All project contracts and agreements will still require Board of Supervisors approval.

Applicable Statute, Code, Policy, Rule or Regulation

N/A

Financial Information

Is there a fiscal impact? No

If yes, account name/number:

Is it currently budgeted? No

Explanation of Fiscal Impact:

Alternatives

Do not authorize the recommendation to be made to the Board of Supervisors as requested and/or provide alternative direction to staff.

Attachments:

[Carson City Housing Presentation.pdf](#)

Board Action Taken:

| | | |
|---------------|----------|---------|
| Motion: _____ | 1) _____ | Aye/Nay |
| | 2) _____ | _____ |
| | | _____ |
| | | _____ |
| | | _____ |

(Vote Recorded By)

CARSON CITY HOUSING PLAN

AUGUST 18, 2022



February 24, 2022 ~ Point in Time Count: 69 unsheltered individuals

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HOUSING COMMITTEE FORMED TO ADDRESS UNSHELTERED INDIVIDUALS

Members of the committee include agency representatives from –

- Carson City Health and Human Services (CCHHS)
- Carson City Leadership
- Carson City Community Development Department
- Carson Tahoe Regional Healthcare
- Friends in Service Helping (FISH)
- Nevada Rural Housing Authority
- State of Nevada Housing Division

▪ Along with –

- Homeless advocates
- Housing developers
- Individuals who have experienced homelessness
- Multi-unit housing owners

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GOAL: UNSHELTERED TO SHELTERED

SURVIVE STABILIZE THRIVE

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STREET OUTREACH PROGRAM PHASE ONE: *SURVIVE*

Provide outreach services designed to build relationships with people who are without shelter.

Contract with vendor to provide a team to work toward building a plan.

Give notice and implement camp clean up day.

Connect residents to CCHHS for services and shelter.

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STREET OUTREACH PROGRAM PHASE ONE: *SURVIVE*

Projected Costs: \$67,000 to \$88,000



Emergency Solutions Grant (ESG)
Indigent Accident Fund
American Rescue Plan

**Create an opportunity to
contribute to one's own success.**

Implementation timeline: 2-3 months

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POTENTIAL STREET OUTREACH TEAM PHASE ONE: *SURVIVE*

Previously Homeless Individuals

Management Team/Leader

Volunteer Advocates

Veteran Volunteers

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HOUSING PRIORITIES PHASE TWO: *STABILIZE*

- Housing First Model – make housing available
- Supportive Services - Case Management
 - ✓ Behavioral Health (mental health and substance abuse, crisis intervention and other behavioral health services)
 - ✓ Physical Health
 - ✓ Life Skills
 - ✓ Transportation

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HOUSING PRIORITIES PHASE TWO: *STABILIZE* GROUP LIVING HOUSING

- Short Term Housing
- Wrap Around Services (services or outreach to achieve access to health and social services)
 - ✓ Access to transportation
 - ✓ Assistance with obtaining important documents: birth certificates, social security cards, ID
 - ✓ Address medical needs including set up appointment with primary care physician
 - ✓ Assist with legal and financial services
 - ✓ Rental lease compliance, housekeeping, hygiene, cooking, shopping and yard maintenance

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HOUSING PRIORITIES PHASE TWO: *STABILIZE* GROUP LIVING HOUSING

§ Projected Costs: \$600,000
2 homes, staffed 24/7

Indigent Accident Fund
American Rescue Plan
Once implemented: Sheltering grants

Implementation timeline: 3 – 6 months

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HOUSING PRIORITIES PHASE TWO: *STABILIZE* GROUP LIVING HOUSING

NEXT STEPS

- Locate and lease housing unit(s)
- Furnish and prepare home for occupancy

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HOUSING PRIORITIES PHASE TWO: STABILIZE MODULAR SHELTER

- Minimum 8 x 8 per bedroom
- Electricity to each unit, option solar panels
- Proposed minimum 20 units
- Bathroom and showers facilities provided
- Community room/flex space
- 180-day maximum stay
- Case Management services provided

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HOUSING PRIORITIES PHASE TWO: STABILIZE MODULAR SHELTER



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HOUSING PRIORITIES PHASE TWO: STABILIZE MODULAR SHELTER

- Projected Costs:
- \$200,000 shelter purchases
 - \$300,000 / year operations

Indigent Accident Fund
American Rescue Plan

Cost of Homelessness to a Community - \$40,000 to \$60,000 per person / per year

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HOUSING PRIORITIES PHASE TWO: STABILIZE MODULAR SHELTER

NEXT STEPS

- ENTITLEMENTS & PERMITTING
- RFP FOR VENDOR PROPOSALS

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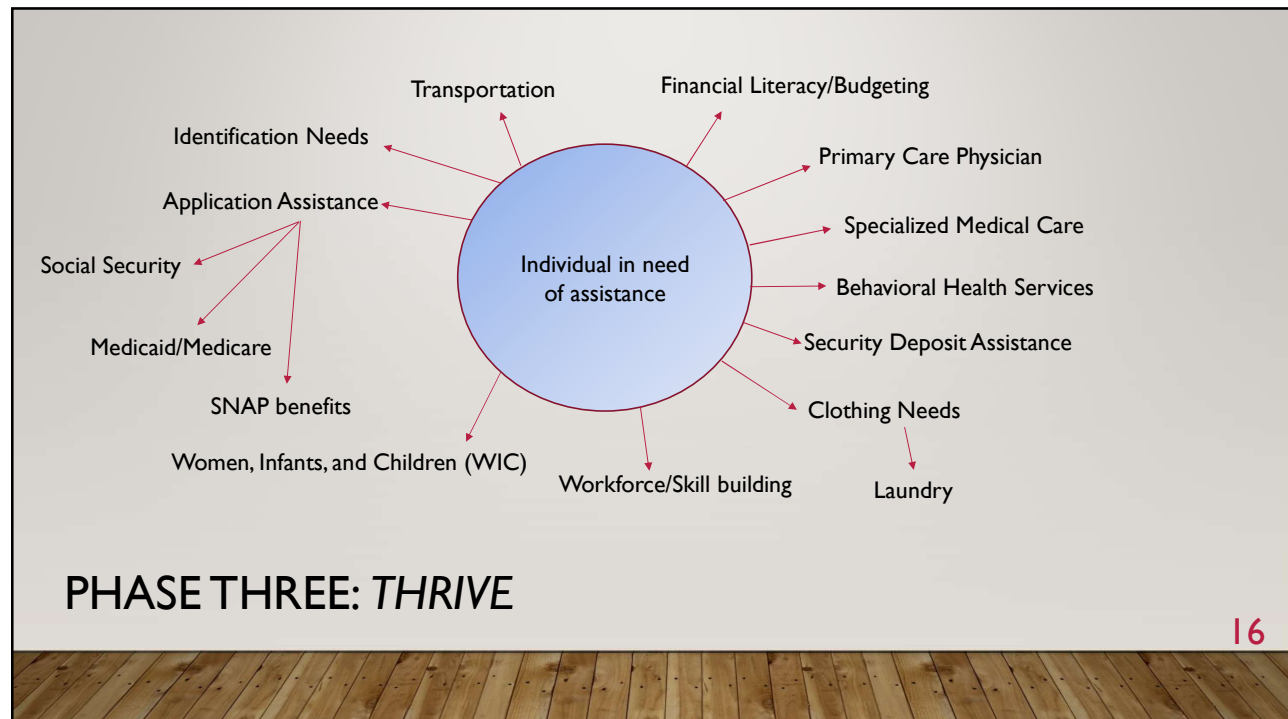
PHASE THREE: *THRIVE*

- Move into independent living

\$ PRICELESS...

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PHASE THREE: *THRIVE*

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RECOMMENDATION FROM BOARD OF HEALTH

Proposed recommendation to the Board of Supervisors to recognize that both unsheltered individuals and emergency housing are critical issues in Carson City and that the American Rescue Plan Act ("ARPA") funding be awarded for programs that support unsheltered individuals and emergency housing, as well as the Carson City Housing Plan ("Housing Plan").

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THANK YOU FOR YOUR CONSIDERATION



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